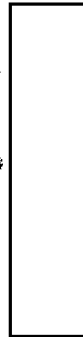SECRET

OSI ADMINISTRATIVE STAFF

General Comments & Recommendations

1. The Admin. Staff, OSI, consists [   ] positions defined
as follows:

              Chief, Deputy & Sec'y
              Personnel Officer, Asst. Pers.
              Officer and Typist
              Budget Officer, Budget Asst.,
              and two Admin. type positions
              handling travel and services
              Training Officer & an Asst.
              Security Officer & an Asst.

2. The Staff personnel have been identified and located by functional
groups. The Staff is not sectionalized officially on the T/O.

3. The usual administrative activities are carried on by the Staff
(see par. 1 and the References above). In addition, the Staff is per-
forming practically all administrative type activities for OSI, e.g.,
(a) the preparation, coordination and processing of research contracts,
(b) all travel arrangements and voucher preparation, (c) arrangements
for meetings, conferences, lectures, etc., and (d) a variety of security
and personnel activities peculiar to the OSI operation.

4. The nature of the OSI mission generates an above average amount
of administrative type activity because of, (a) the utilization of a large
number of consultants, (b) the research contract program, (c) the travel
of scientific specialists to companies, universities and other places for
inspections, lectures, training, etc.; (d) the unusual security aspects
of the foregoing and the problems arising from the several security systems
of agencies with which OSI must maintain close working relationship, and
(e) other problems of similar character. These activities have been
detailed in the procedures for each group (see Reference above).

5. The Staff appears to be operating effectively; there was no
evidence that the centralizing of administrative activities was resulting
in a bottle-neck; and no backlogs were observed. Much of the processing
and liaison work is carried on by telephone; the more formal actions are
carried on through logical procedures. No defensive records or files
are maintained and there is not an excess of statistical reporting.

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Excellent budgetary records are maintained through the use of a Funds Control Register, with adequate breakdowns, and by the immediate obliga- tion of funds upon the issuance of any obligating document. The Register is compared with Comptroller reports monthly and errors are reconciled.

6. At the time of the survey, the association of tasks in the Budget, Personnel and Security groups was found to be logical. The responsibilities and activities of the so-called Training and Liaison group [   ] 25X1 did not appear to justify Section status for this group, for the following reasons:

a. Evaluation of the detailed listing of the tasks performed, (as furnished by the Training Officer - see detailed listing of tasks), direct observation by the analyst and discussions with other OSI personnel showed a clerical operation having a comparatively low level of authority and responsibility. Authority for the development of training courses, imputed to this position in discussions with the OSI Executive Officer, appeared actually to be coordination and liaison activity between the desires and requirements of OSI and the Office of Training.

b. Commonly, at this organizational level, training activities are carried on by a clerk in the Personnel element.

c. The word "Liaison" as applied to this activity is misleading. The clerk associated with the Training Officer, through formal and informal means and channels, obtains a variety of approvals and arrangements concerning the security aspects of visits of OSI personnel and consultants to other governmental and industrial organizations for the purpose of lecturing, orien- tation, inspection, etc. The activity would be more properly associated with the responsibilities of the Security Officer.

However, in the face of strong OSI opposition, it was decided not to press for the change at this time.

7. The present position of Deputy Chief of the Staff appears to be excess and should be deleted. This position, and the job description which supports it, tend to weaken both the position of Chief and the positions of the heads of each group in the Staff. Given adequate quality of personnel to head up the three groups (which appears to be true at present) and with each held fully responsible for his activities, the Chief—with a qualified secretary or admin. assistant—should be able to operate satisfactorily.

8. The Budget Officer, being a senior employee on the Staff and fully knowledgeable of its operation, could act as Deputy in the absence

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of the Chief (who also doubles as Deputy to the Executive Officer). This added duty and the complicated and increasing activity in the Budget group in the processing of research contracts are justification for the addition of a new clerical position in the Budget Section. The position formerly occupied by the Deputy to the Staff Chief could be converted to a clerical position in the Budget Section, without increasing the Staff T/O.

9. In summation, it is recommended that:

a. The present Staff groupings be formalized on the official T/O as Sections [   ]

b. The position identified as Deputy to the Staff Chief be deleted.

c. A clerical position be added to the Budget Section to assist in processing research contracts and other similar tasks.

NOTE: The above recommendations have been accomplished.

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Budget and Services Group

OSI Administrative Staff

PROCEDURES   **COMMENTS**

1. ## Budget Preparation

Budget Officer:

a. Prepares memo to Div. and Staff Chiefs
(11 accounts) requesting review of
present budget and preparation of
estimates for next annual budget.

b. Receives estimates and consolidates,
by subject classification, for AD
review - supported by division and
staff justifications.

c. Attends AD meetings to consider budget
proposals.

d. Receives AD approval to estimated
budget and coordinates with DD/I
elements to get overall totals.

e. Converts approved estimates from <u>Object</u>
to <u>Activity</u> breakdown.

f. Prepares Forms 628-629 for Elint, OSI
and overseas Activities. (In 6 copies)
and submits to Office of the Comptroller
thru AD/OSI and DDI.

g. Coordinates for OSI with DDI and Compt.
on questions and/or adjustments.

h. Receives call for Estimate from Compt.
giving firm total which OSI may use in
preparing official Office Estimate.

i. Converts preliminary estimate into Office
Estimate based on totals authorized by
Compt. broken down by Object, Activity,
Vouchered, Unvouchered, Contracts, etc.
(est. 100/150 sheets in final draft).

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PROCEDURES   COMMENTS

j. Submits Office Estimate to Comptroller
   thru AD and DDI.

k. Coordinates with DDI and Compt. on
   questions and adjustments.

2. Allocation - Obligation - Expenditures
   Control (Funds Control Register)

Budget Officer:

a. Receives OSI allocation of funds from
   Compt.

b. Computes schedule of fixed and estimated
   operating costs by component for FY.

c. Prepares condensed statement for Compt.
   of proposed allotments by quarters,
   by Activity, by OI and other funds -
   Form 234.

d. Receives Compt. report of allotments by
   Quarters - Form 716 - (Subject to later
   revision).

e. Sets up Funds Control Register by Com-
   ponent, Object Classification, Vouchered
   and Unvouchered money, and Property
   Accountability. Register show alloca-
   tion, Obligations, Expenditures, Adjust-
   ments, Unexpended Balance - Detail of
   purchased items, and account numbers
   for Commo, Medical and Logistic stocks
   procured.

f. Signs every obligating document (As
   Authorizing Officer) certifying
   availability of funds - requisitions,
   travel orders, reimbursements, etc. -
   except payrolls.

g. Posts obligating document to Funds Control
   Register and forwards document to proper
   office.

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PROCEDURES   COMMENTS

h. Receives monthly statements of expenditures,
   from Fiscal and Finance, showing:

        Allotments
        Obligations
        Expenditures
        Adjustments
        Balances

i. Posts expenditures to Funds Control Register,
   adjust obligation records and balances -
   this reconciliation picks up actual payroll
   expenditures.

j. Balances Funds Control Register monthly
   and reconciles any differences with Compt.

k. Posts travel costs to show cost of travel and
   cost of Per Diem.

3. **Adjustment to Allotments:**

Budget Officer:

a. When need arises, new project, special con-
   tract, etc. - prepares request for amended
   allotment, with justifications, and signs
   off for OSI.

b. Forwards request to Compt.

c. Receives Advice of Allotment - Form 716
   authorizing transfer of funds.

d. Posts Funds Control Register to reflect
   changes in accounts.

4. **Adjustment to Allocations:**

   Note: 1. May result from average,
            shortage or the transfer of
            components or functions.

         2. Action may originate in OSI,
            DDI, Compt. or elsewhere.

         3. All actions require DDI/Admin.
            concurrence.

Budget Officer:

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PROCEDURES   **COMMENTS**

   a. Receives Form 107 - Advice of Allocation -
      from Compt. showing initial Allocation,
      change and new totals.

   Note: This form is the result of con-
        ferences between the Budget Officer,
        DD/I (Admin.) and the Comptroller.

   b. Maintains folder of change notices, in
      sequence - the latest reflecting the
      current status of OSI allocations.

5. <u>Correction of Errors:</u>

<u>Budget Officer:</u>

   a. Prepares Form 128 to inform Compt. of
      errors found in reconciling Monthly
      Expenditures Listing - e.g., wrong
      account or wrong FY.

   b. Receives form from Compt. stamped to
      show correction of error.

   c. Prepares Form 940, if error concerns
      Property Accounts, and forwards through
      Logistics to Comptroller - form is stamped
      and returned.

6. <u>Reimbursement for Military Payrolls:</u>

<u>Budget Officer:</u>

   a. Receives machine run of each months
      military personnel on duty with OSI
      and their salaries.

   b. Prepares covering memo to OP/Mil. Pers. Div.
      certifying that the officers were on duty.

   c. Posts Funds Control Register (in total by
      months).

7. <u>Civilian Payrolls - Including Consultants:</u>

<u>Budget Officer:</u>

   a. Receives machine run of payroll checks.

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PROCEDURES   COMMENTS

b. Computes breakdown by Lump Sum Leave,
Overtime, Consultants, etc.

c. Posts expenditures to Funds Control
Register.

d. Retains last (totals) sheet of each
run for file.

8. - Board of Survey Actions:

a. Budget Officer is OSI coordinator
for claims of loss or damage - equip-
ment, household goods, misc. loss or
damage.

25X1 9. [   ] Overseas Shipment:

Budget Officer:

a. Receives memo from Division detailing
equipment required.

b. Prepares requisitions on Logistics - same
may be for local use, for overseas ship-
ment to OSI people, or may be for USIS or
State people overseas.

c. Obligates funds and signs requisition.

d. Develops packing and shipping directions.

e. Arranges for means of shipment - pouch,
air or sea freight.

25X1 f. Arranges [   ] to have Embassy
personnel travel to central overseas point
to be briefed in the use of the equipment.

1) If so, BO prepares vouchers to reimburse
USIA or State for travel and Per Diem.

g. Prepares shipping documents.

10. Petty Cash (Imprest) Fund:

Budget Officer:

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PROCEDURES   COMMENTS

a. Performs as Imprest Fund Cashier - is
   bonded.

b. Drew base fund ($150).

c. Pays out on basis of proper receipts.

d. Prepares reimbursement voucher when necessary.

11. Logistics Support:

(Note: Budget Officer is the OSI
        Responsible Officer.)

Budget Officer:

a. Prepares requisition, based on division memo,
   for all operational supplies and equipment.

b. Clerk receives, signs for, and disburses all
   items delivered to Barton Hall.

c. Makes physical audit of accountable items
   annually.

d. Clears employees having accountable items
   when they leave OSI.

e. Maintains a money column in Funds Control
   Register for accountable items and folder
   of detail sheets.

f. Verifies machine listing from Finance Div.
   which shows vouchered line items purchased
   each month and cummulative totals.

12. External Research Projects

(Approx. 52 in 1958 - each processed according
to OSI Regulation 50-172)

Budget Officer:

a. Receives preliminary study from division
   for sign off as to funds availability.

b. Comments on routing sheet and forwards
   to AD.

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PROCEDURES   **COMMENTS**

c. Receives, from the Division, a firm pro-
    posal from contractor, a funding proposal for
    the project, and a restatement of the project
    scope.

d. Again comments on funds availability and
    forwards to AD - may involve transfers,
    additional money from DDI or other
    arrangements.

e. Receives AD approval and/or comments.

f. Receives from Division a draft of the sub-
    stantive portion of the final Staff Study -
    OSI and Agency Regs. prescribe the format
    and processing required for contracts.

g. Is responsible for:

    1) Coordination with Office of Security

    2) Preparation of the funding section of
        the Study.

    3) Coordination with other interested Agency
        elements.

h. Composes final draft of Staff Study,
    incorporating appropriate suggestions
    of all interested parties.

i. Prepares ditto mats for Study.

j. Forwards mats to divisions, staffs and
    others having review authority - then
    to Ex/O and AD for sign off.

k. Reproduces and assembles required copies.

l. Forwards copies to DDI - or through DDI to
    PRC - for final approval.

m. Receives approved copies from DDI or PRC.

n. Distributes copies for info to interested
    components.

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PROCEDURES   COMMENTS

o. If with Firm or University:

   1) Prepares Requisition for OL/R&D des-
      cribing project and requesting a
      contract.

   2) Obligates funds in Funds Control
      Register.

      Note: In some instances BO may
      request Logistics to establish a
      base contract and perform inves-
      tigations in advance of any specific
      proposal - an expediting procedure.

   3) Maintains coordination with OL during
      the contracting process.

   4) Receives copies of contract from OL
      and distributes to Project Officer.

p. If with an Individual:

   1) BO and Project Officer contact OP/
      Contract Pers. Div. and request OP
      to initiate contract proceedings.

   2) Coordinates with OP during contract
      negotiations.

   3) Receives final contract from OP and
      distributes to Project Officer.

   4) Obligates funds in Funds Control
      Register.

   5) Arranges for the collection of hours
      worked by Contractor, means of pay-
      ment, and other details.

q. If with other Government Agency:

   1) Request an OGI Officer to negotiate
      an agreement with Agency.

   2) Prepares memo to Comptroller requesting
      that financial arrangements be set up
      with the Agency.

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PROCEDURES	COMMENTS

3) Receives memo from Compt. giving details of arrangements with Agency.

4) Obligates funds in Funds Control Register.

r. Coordinates requests and orders any physical or security materials called for by contract.

s. Maintains folder file on each contract, including copies of all documents, reports, etc.

13. **Dept. of State Publication:**
(Government Sponsored Foreign Area and P/W Research Contracts.)

Note: A quarterly publication listing contracts of all government agencies in this field - shows Agency, Contractor, Subject, Amount, Duration.

Budget Officer:

a. Prepares statements on CIA/OSI contracts to be listed in booklet.

b. Submits to State thru DCI/Bissell Office.

c. Searches new publication when new contracts are proposed to see if any similar contracts are underway in other agencies.

14. **Covert Conferences:**

Budget Officer:

25X1 a. [   ]

b. Follows through on accountings and the settlement of bank accounts, etc.

c. Assists in cover arrangements for travelers.

15. **Special Technical Lecturers:**

Budget Officer:

a. Arranges with OP/Contract Per. Div. for agreement to bring in lecturers, pay travel costs and fees, in lieu of formal contract.

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PROCEDURES	COMMENTS

16. <u>Travel Vouchers</u>

    a. Budget Officer reviews vouchers to assure
        correct per diem and operational funds
        accounting.

17. <u>Domestic Travel Orders:</u>

<u>Travel Clerk:</u>

    a. Receives travel request from Div. - memo
        form.

    b. Works out schedule - leaves, arrives,
        dates, etc.

    c. Contacts Central Processing Br./OP
        usually by phone - furnishes info
        needed to obtain tickets and reserv-
        ations.

    d. Receives - or picks up - tickets from
        CPB/OP - or may personally obtain from
        airlines.

    e. Sends copy of Orders and Request for
        Advance - if any - to Fiscal Div.

    f. Picks up advance from Fiscal Div. when
        ready.

    g. Delivers tickets, advance reservations,
        etc., to traveler.

18. <u>Travel Vouchers:</u>

<u>Travel Clerk:</u>

    a. Receives itinerary, receipts and expense
        lists from traveler.

    b. Checks out allowable items and per
        diem details.

    c. Prepares voucher and gets signature.

    d. Forwards to Fiscal for payment.

    e. Receives checks from Fiscal, posts
        voucher copy, and forwards - or hands -
        to individual.

PROCEDURES   COMMENTS

    f. Maintains folder file on each employee
        who travels, containing copies of orders,
        vouchers, advances, schedules, etc.

        Note: Travel clerk also prepares any
        vouchers for the reimbursement of
        persons for other reasons, e.g., losses,
        damages, moves of household goods, etc.

19. Receive Shipments:

Travel Clerk:

    a. Receives and signs for all operational
        supplies and equipment delivered to
        Barton Hall.

    b. Notifies proper division to assure
        that items are picked up.

    c. Matches delivery ticket to requisition
        and informs BO of receipt.

20. Stock Issue Furniture and Equipment:

Travel Clerk:

    a. Receives request from Div.

    b. Places order with Building Supply Officer
        with justification if necessary.

    c. Receives delivery and signs shipping ticket.

    d. Acts as escort to crew while delivering items
        to Division.

    e. Turns copy of shipping ticket to
        BO for posting to accountability records.

21. Building/Equipment Maintenance:

Travel Clerk:

    a. Receives requests for service.

    b. Contacts OL for service.

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PROCEDURES   COMMENTS

   c. Follow-up to assure that service
      is performed.

22. **Misc. Tasks:**

Travel Clerk:

   a. Misc. typing

   b. Services ditto and other reproduction
      equipment.

   c. Prepares and services all requests for
25X1   reproduction in [   ]

23. **Foreign Travel Orders:**

Admin. Asst:

   a. Receives memo re: foreign travel from Div.

   b. Checks memo for completeness and forwards to
      Ch/Admin. and Ex/O for approval.

   c. Checks with Medical or physical and shot
      record of traveler.

25X1 d. Prepares memo to [   ]

      1) May check on Pass Port - new - renewal.

   e. Prepares staff study to obtain official
      approval - AD/DDI Field Coordination Staff/
      DDI Asst. for Admin. and to DD/P [   ]   25X1
      for coordination.

   f. Writes cables for DD/P release notifying
      the field of visit and purpose.

   g. Writes Travel Orders - coordinates them with
25X1   DD/P Area Desks - Ops [   ] OP/Cent.
      Proc. Br. - and sometimes with OP/Mil. Pers.
      Div.

   h. Prepares and processes Request for Advance.

   i. Delivers tickets and advance to traveler.

24. **Foreign Travel Voucher:**

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PROCEDURES   CONTENTS

Admin. Asst:

a. Receives trip report from traveler - places, dates, arrivals, departures, expense items, etc.

b. Calculates foreign currency equivalents for each country.

c. Balances out the per diem allowance for the trip.

d. Prepares voucher, obtains signature, and attaches necessary supporting papers, tickets, receipts, etc.

e. Forwards to Finance Div.

f. Cooperates with Finance in any adjustments.

g. Maintains folder file of each person who has traveled overseas.

25. **Misc. Tasks**

Admin. Asst:

a. Responsible for:

1) General Service Maintenance.

2) Telephone installation, moves and repair.

3) Space arrangement and moves.

4) New Building space layout.

5) Parking areas assigned OSI.

6) Property passes on any accountable equipment.

7) Accountability for Recorders and Dictaphones.

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PERSONNEL GROUP
OSI ADMINISTRATIVE STAFF

PROCEDURES   CASE NY3

Initial Placement:

1. **Clerical types:** (from Pool)

   a. OP prepares F 1152a and sends with appointee.

   b. Personnel makes verbal request to OSI Security Group for OSI Clearance.

   c. Personnel establishes OSI Personnel folder for employee.

   d. Pers. makes OF 4B Form and files in Personnel Folder when appointee is placed in OSI.

2. **Professional Types:** (Applications)

   a. Personnel files logged into OSI in Ch., Admin. Office by Name, Type (employee or applicant), who requested file, and later, where file sent and when returned to OP.

   b. Pers. reviews file for OSI interest and for possibility of SI clearance.

   c. File sent to Division with action sheet attached.

   d. Division reviews and completes action sheet—requests interview or specifies no interest—and returns file to Personnel Group.

   e. **If no interest,** file is returned to OP with memo statement as to reasons for rejection.

   f. File is logged out of Admin. Staff

   g. **If interview is requested,** file is returned to OP with memo statement requesting interview.

   h. File is logged out of Admin. Staff

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i. File is logged back into Staff after
    OP arranges interview.

j. Pers. attends interview with division
    Chief and applicant and writes memo
    for the record.

k. If applicant not qualified, file is
    logged out of Admin Staff to OP
    with rejection memo.

l. If OSI wants to hire; Pers. Group
    prepares F1152m, form 52, form
    OP 4B, and individual folder.

m. Pers requests Security Group to
    obtain SI clearance.

n. Form 52 and Personnel File returned
    to OP (file logged out by Admin. Staff)
    routed as follows:

    1) GS 12's and 13's through Ex/O, OSI.

    2) GS 14's and above through OSI
       Career Service Board and DD/I.

o. Pers. records Effective Date on the
    1152m and OP 4B from Form 1150 (when
    received from OP) and sends 1150 on
    to division and individual.

Note: Travel Orders and Vouchers in connec-
       tion with interview are prepared by
       travel clerks in Budget-Travel Group,
       Admin. Staff.

Efficiency Ratings: (Fitness Reports)

1. Pers. Group receive OP lists of Fitness
    Reports due from OSI.

2. Pers. prepares sets of form 45, parts 1
    and 2, and sends to appropriate division.

3. Pers. maintains 3 x 5 card for each
    employee as fitness Report Log showing
    date due, date sent to division, date
    returned to OP, and type of report.

3. Suggest card system be dis-
    continued-info. be posted to
    OP 4B instead. OP list would
    be sufficient tickler file of
    reports in process in OSI.

4. Pers. reviews completed reports for incon-
    sistencies and for sub-standard performance.

5. Pers. confers with divisions to resolve
    inconsistencies.

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PROCEDURES   **COMMENTS**

6. Pers. prepares memo to OP on substandard
   performance and proposed corrective
   action.

7. Pers. retains copy of Fitness Report in
   individuals OSI folder.

8. Pers forwards Fitness Report to OP, with
   any required memos, <u>through</u>:

   a. Chief, Admin. Staff if sub-standard
      performance, for review of memo.

   b. DD/I if Report prepared by AD/OSI.

9. Pers. initiates request for Fitness Report
   under following conditions:

   a. Reassignment

   b. Change in supervision

   c. Promotion

Career Preference Outline

1. Pers. sends CPO to appropriate division
   when an employee becomes eligible for
   membership in Career Service.

2. Pers. receives completed CPO with super-
   visor and division chief indorsements.

3. Pers. reviews CPO and completes data con-
   cerning EOD, non-agency experience, etc.

4. Pers. forwards to Career Service Board
   through Ch., Admin. Staff.

5. Pers. receives CPO from Career Service
   Board with approval and/or recommendations.

6. Pers. maintains notebook posted to show   6. Question the value of the note-
   members and type of job (s) desired.   book record in actual usage.

7. Pers. forwards CPO to Training Group for
   notation of requests for training.

8. Pers. files copy of CPO in individuals
   folder.

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PROCEDURES   **COMMENTS**

Job Descriptions and Classification

1. Pers. receives requests for changes in classification or descriptions.

2. Pers. provides assistance and guidance in writing descriptions.

3. Pers. reviews format of classifications, compares with other similar jobs and checks level of duties--standard descriptions for practically all OSI jobs.

4. Pers. forwards requests to OP for wage and classification action.

5. Pers. receives OP action notice, corrects OP 4B and T/O records, and informs division of OP action.

Recruitment

Note: OSI recruitment is governed by DD/I Vacancy procedures. Only after vacancy notice has expired, with no selection being made, can a recruitment action be started. OSI relies on OP for applicants. Clerical personnel are obtained from OP Clerical Pool. All recruitment actions put in process are submitted to DD/I prior to OP action.

1. Pers. sends recruitment request to OP on form 52, listing; job description and qualifications on reverse side.

Statistical Reports--Personnel Group

1. Pers. prepares monthly report for Ch. Admin. Staff showing pertinent OSI personnel data:

   a. T/O

   b. On duty strength

   c. Training

   d. LWOP

   e. Military personnel

   f. Overseas On Duty and Vacancies

PROCEDURES   **COMMENTS**

   g. Resignations and Transfers

   h. EOD listing

   i. Promotions

   j. Overtime

2. Pers. furnishes data for two charts
   maintained for AD:

   a. Personnel Status Chart (T/O and On
   Duty).

   b. Quarterly Growth of Personnel Chart

Personnel Files

1. Pers. maintains individual personnel
   folder for all on duty personnel, con-
   sultants and applicants in process.

2. Pers. screens folder when employee leaves
   OSI:

   a. OF 4B is placed in inactive file.

   b. Documents concerning reemployability
   are retained.

   c. Other papers destroyed.

Note: Official OP Personnel files, while in
    OSI, are controlled by Log in Admin.
    Staff. Log shows Name, Type, Date
    Received, Where Sent, Where Returned
    To, and Date Returned.

Security

1. Personnel reviews all personnel files
   for "SI Clearability".

2. Personnel sends all employment actions to
   OSI Security Group for SI Clearance (File
   Personnel Action Sheets and Fg 64 Covering
   Routing Sheet).

Note: Security Group processes actions to
    obtain SI Clearance and returns forms to
    Pers. Group. (Security Group also obtains
    Q Clearances when necessary.)

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PROCEDURES

3. Pers. notifies Security Groups when exit de-briefings are required.

Consultants

1. Division initiates request for consultants.

2. AD signs approval on request.

3. Pers. initiates consultant processing using OSI check list - no form number.

4. Pers. requests Registry Check from OP.

5. OP reply sent to Division.

6. Division notifies Pers. if still interested.

7. Pers. requests Security Group to run Name Check.

8. Pers. prepares Staff Study using Who's Who in American Science for biographic data.

9. Division or OO obtains Personal History Statement.

10. Pers. prepares 1152a and forwards to O/P through DD/I, retaining copy.

11. OP prepares memo for DCI

12. OP prepares contract

13. Pers. reviews contract

14. AD signs contract

15. Pers arranges for consultant processing; OSI clearance, Bldg. 13, etc.

16. Pers. prepares individual folder for each consultant.

17. OP sends form F1150.

18. Pers. files F1150 in individuals folder.

COMMENTS

8. Why not Division who knows most about the man and their needs.

10. Division could prepare 1152a with Staff Study.

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PROCEDURES

19. Pers. Maintains alphabetical Log for
    consultants showing visits, hours, and
    salary, by FY, used to prepare annual
    report required by DD/I.

20. Divisions report to Pers. on visits of
    consultants.

21. Pers. prepares T&A cards, obtains sig-
    nature of consultant and forwards to
    OC/Payroll (Payroll mails checks in most
    instances).

22. Pers. maintains Note Book Log listing
    All OSI consultants -- Name, Address,
    Clearance, Salary, using Division,
    Occupation and Specialty.

23. Pers. prepares annual report on Consultants
    as required by DD/I.

Reassignment Within OSI:

Note: DD/I Vacancy policy and procedure
    govern reassignments within OSI.

1. Division prepares notice as soon as a
   vacancy is known.

2. Pers. reviews notices from Divisions,
   consolidates and prepares OSI Vacancy
   Notice.

3. Pers. prepares Ditto Master.

4. Ch. Admin. signs Notice

5. Pers. reproduces Master (83 for DD/I, 20
   to OSI Divisions, plus extras).

6. Ch. Admin. maintains Log of Vacancy Notices --
   Slot No., Office, Grade, Due Date, Nominees,
   Date to Career Board, Board Action, Date of
   Notification.

7. Ch. Admin. Logs Vacancy Notice and distri-
   butes to OSI and DD/I.

8. Ch. Admin. receives and logs applications -
   holds until announced deadline.

8. Standard Form 1226 could be
   used to advantage in lieu of
   bootleg forms.

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9. Pers. obtains files of any non-OSI appli-
    cants and refers all applications to
    appropriate Division (s).

10. Division interviews applicants and prepares
    memo of recommendation to Career Service
    Board.

11. Pers. reviews memo and makes further recom-
    mendation if necessary.

12. Ch. Admin. reviews memos and presents to
    CSB.

13. Ch. Admin. prepares memo to AD on CSB action.

14. AD approves or disapproves.

15. Ch. Admin. notifies OSI candidates--Pers.
    notifies outside candidates--of the
    result of CSB action.

16. Pers. prepares F1152a for accepted candidate (s)

17. Pers. arranges date of transfer by agreement
    with offices concerned.

Reassignment Outside OSI:

Note: DD/I Vacancy policy and procedure govern
        reassignments within DD/I.

1. Ch. Admin. receives vacancy notices from
    other DD/I components.

2. Ch. Admin enters on Log and distributes to
    Divisions.

3. Pers. receives OSI applications

4. Ch. Admin. and Pers. screen applicants--only
    2 per position can be submitted by OSI.

5. Ch. Admin. signs applications submitted--
    in effect this is CSB approval.

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PROCEDURES   COMMENTS

6. Pers. receives F1162a if candidate selected--
   notifies other candidates not selected.

7. Pers. assists in establishing release date.

8. Pers. clears individual folder.

Details Within OSI:

1. Pers. notified of detail and duration by
   Division.

2. Pers. or Division gets informal approval
   from AD or Exec. Officer.

3. Pers. notes the detail on individual OF 4B
   and in folder--no F1152a necessary.

Details Outside OSI:

1. Pers. receives memo from office requesting
   detail.

2. Pers. refers memo to appropriate Division
   for concurrence.

3. Pers. or Division get approval from AD.

Note: Details usually of short duration--if
       for extended period requesting office
       prepares F1152a for OSI concurrence.

Separations: (Voluntary)

1. Pers. receives memos initiated by employee.

2. Pers:

   a. Prepares OF 1152a for OP.
   b. Prepares "orchid letter" for AD signature.

   c. Informs Security Group of Name and
       date of resignation for debriefing.

   d. Arranges with OP for exit processing.
       (OSI conducts exit interview only in
       problem cases).

   e. Clears individual personnel folder.

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 f. Receives F1150 from OP and forwards
   to individual

3. Admin. Services Group check individual
  out on any property issues.

L.W.O.P.

1. Pers. receives memo from employee.

2. Pers. obtains Exec. Off. approval.

Note: No personnel action if 30 days or
   less—if over 30 days—

  a. Pers. prepares F1152a
  b. Ch. Admin. signs.
  c. Pers. forwards to OP.
  d. Pers. arranges for debriefing
    by Security Group.

Periodic Step Increase:

1. Pers. receives F560's from OP, with Master
  List.

2. Pers. distributes F560's to Divisions.

3. Pers. returns signed F560's to OP (with
  list).

Note: If F560 not approved, Pers. reviews
   with Division and prepares memo to OP
   explaining reasons.

Zone of Consideration:

Note: 1. Process is in compliance with Reg.
25X1   as interpreted by OGI/CSB.

   2. CSB meets periodically on pre-
   determined schedule to review personnel
   records for "promotability" and to assure
   that no one elegible is overlooked.

1. Pers. maintains Kardex Record of all per-
  sonnel by grade for use of CSB in reviewing
  promotability.

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2. Division Chiefs have appropriate
   sections of OP Machine T/O Listings.

3. Division Chief is responsible for initi-
   ating promotion actions.

Orientation:

    Professionals:

1. Pers. briefs professional employees con-
   cerning services provided by Admin.
   Staff elements and provides each with
   OEI Booklet.

2. Division Chief provides briefing and
   orientation tour of the divisions.

    Clericals:

1. Pers. briefs clerical employees concerning
   services provided by Admin. Staff elements
   and on contents of OEI Booklet.

2. Office of Assignment provides briefing con-
   cerning local office routines.

25X1 Promotions: (Governed by [   ])

Note: a. Promotions below GS-5 do not go   Note: This entire procedure is
           to CSB.   now being reconsidered by the
                                                         CSB - seems to have little
       b. Promotions to GS-5 and above are   operational value.
           considered by CSB and recommendations
           go to AD.   B&C: Why second review by CSB?

       c. CSB periodically determines the
           "promotability" of personnel in all
           grades. (CSB meets three times per
           month).

For GS-5's and above

1. Division Chief prepares memo of
   justification.

2. Pers. receives memo:

   a. Logs in - ditto form - no number.

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    b. Reviews for completeness and current
        fitness report.

    c. Schedules for next CSB meeting   c. Possible long delay from
        on particular grades involved.   initiation until next CSB
                                        meeting.

    d. Posts Log to show date of CSB
        meeting.

    e. Hands to Ch. Admin. for presentation
        to CSB.

3. CSB makes recommendation on each action—
    about four per month.

4. Ch. Admin. writes up minutes of CSB
    meeting.

5. Pers. posts Log to show CSB action.

6. Ch. Admin. prepares memo for the record
    and memo for AD, grouping promotion
    actions.

7. Pers. post Log to show actions sent to AD

8. AD approves or disapproves.   8. Why all to AD? Suggest:

9. Pers: 13's & Up   AD
                                 9 - 12's Exec. Off.
    a. Posts Log to show AD action.   3 - 7's   Ch. Admin.
    b. Prepares F1152a
    c. Prepares memo to Division informing
    d. Post of AD action Log to show items
        b and c above
    e. Forwards 1152a to OP

    Note: GS-14's and above routed thru
           DD/I.

    f. Files memo of justification and copy
        of 1152a in personnel folder.

    g. Receives F1150 from OP and posts
        Effective Date to 1152a & OF4B in
        personnel folder.

    h. Forwards F1150 to Division and
        individual.

For GS-3's and 4's:

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<u>PROCEDURES</u>   <u>COMMENTS</u>
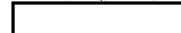
1. Promotion action same as above except:

   a. <u>No</u> CSB action

   b. Memo's go to Exec. Officer for
      signature.

   <u>Personnel Group</u>
<u>Major Records Maintained</u>

<u>Files</u> 1. <u>OF4B Kardex File</u>
            OF4B's filed in relation to SLOT
            occupied by individual.

       2. <u>Kardex Promotion File</u>   2. <u>This file is support to</u>
            3x5 card for each employee set up   CSB under Promotion
            by grade—Name, months in grade—   25X1
            division—slot blocked. A Zone
            Consideration record.

       3. <u>Authorities and Delegations</u>
            File of Memo's which delegate
            authority and responsibility,
            external and internal, and who
            can sign for what.

       4. <u>Card File on Fitness Reports</u>   4. This record appears to be
            3x5 card for each person—Name,   duplication—suggest use of
            date FR due—date sent to divi-   OP lists for follow-ups.
            sion—date sent to OP.

       5. <u>Personnel Folders</u>

           a. Individual folder for each
               <u>employee</u> to contain 52a's
               fitness reports—training
               reports—T/R's—CSB info—
               PHS's misc. personnel material.

           b. Same for Consultants.

           c. Same for people in process.

<u>Registers</u> 1. <u>Qualifications of Professional</u>
               <u>Employees</u>
               (Loose Leaf Note Book)   Used by AD and Exec. Off.
               Resume of education, experience,
               etc., of each professional employee
               same as in Personnel Folder.

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PROCEDURES   **COMMENTS**

2. **Consultants Qualifications**
   (Loose Leaf Note Book)   Same as one above plus division use.
   Same as #1 above for Consultants
   on contract.

3. **Monthly Name Listing**
   A name list of EOD's, resignations,   Accumulation for month end
   transfers, promotions, etc.   reports.

4. **Overtime Register**
   Set up by Divisions to show overtime   Accumulation for month end
   hours authorized for both professional   report.
   and clerical and hours actually worked.

5. **T/O Register**

   OP T/O runs, kept posted to date.

6. **Consultants Pay Register**
   Recording for each consultant--subject   Used for report and justification
   of visit--T/A submitted--payment   for renewals.
   action.

Logs 1. **Personnel Files**
   Log of official files to show--When
   received--To whom sent--When
   returned to OP.

2. **DD/X Vacancy Notices**
   Log to show--Notice No.--Date
   No. of Slot--Office--Grade--
   Title--Due Date--Names of
   Candidates--Results.

3. **Promotion Actions**
   Log showing Name, Grade--Date   A one sheet Index of promotion
   1152s sent to OP--Effective Date.   requests.